



From the president

Tremendous Opportunity and Promise in 2019



Harry Bowles, MD | Medical Staff President

Be who you are and say what you feel, because those that mind don't matter and those that matter don't mind. - Dr Suess

To my colleagues, I am humbled and honored that you chose me to be your president of the medical staff for the next two years. I

hope I prove myself worthy of your trust and confidence as we venture forth to an uncertain but exciting future. I extend my deepest gratitude to Chris Hedley and the rest of the outgoing Medical Executive Committee for their service to Huntington Hospital the past two years. Under Chris' impeccable leadership we have weathered some of the most challenging times in the history of Huntington Hospital. I aim to follow his fine example with the incoming Medical Executive Committee members and medical staff in general.

Our medical staff has grown rapidly over the past few years to more than 1200 physicians. It is safe to say that very few of you know who I am, so please allow me this opportunity to introduce myself. Harry Fisk Bowles; Husband to Hollis, the love of my

Leadership is a privilege to better the lives of others. It is not an opportunity to satisfy personal greed.

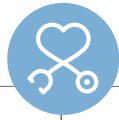
- Mwai Kibake

continued on page 3

Inside this issue

Medical staff appointments	2
CME corner	2
Health Sciences Library	4
Wound & Ostomy Team	5
From the Clinical Documentation Specialists	6
New patient safety requirements for newborns	7
Celebrating milestones	7
Medical staff meeting calendar	8
CME calendar	9

Board meeting. As provided by the Bylaws of the Governing Body and as the designated sub-committee of the Governing Board the following items were presented and approved by the Medical Executive Committee of December 3, 2018 and by the Governing Board on December 13, 2018.



Medical staff appointments



Agrawal, Bimal P., MD
Neonatology

Pediatrix Medical Group
of California, PC
100 West California Blvd.
Pasadena, CA 91105
P: (626) 397-3826
F: (626) 397-2181



Hindoyan, Nareen, MD
Pediatrics

800 South Fairmount Ave.
Suite 300
Pasadena, CA 91105
P: (626) 449-7350
F: (626) 449-1321



Kang, Sandra, MD
Internal Medicine

Health Care Partners
401 South Fair Oaks Avenue
Pasadena, CA 91105
P: (626) 405-7260
F: (626) 397-5978



Lim, Joel V., DO
Internal Medicine

797 South Fair Oaks
Pasadena, CA 91105
P: (626) 397-5978
F: (626) 405-7260



Slutsky, Jay B., DO
Emergency Medicine

100 W California Blvd
Pasadena, CA 91105
P: (626) 397-5116

Administrative reports

Please go to SharePoint → Medical Staff Services → Board Approved Items → 2018 and select December 2018.



CME corner

Medical Grand Rounds

(cancelled)

Second Monday

TOPIC	Atrial Fibrillation and the Watchman
SPEAKER	Gregory Giesler, MD
DATE	January 14, 2019
TIME	12 – 1 p.m.
PLACE	Research Conference Hall
METHOD	Lecture
CREDITS	1.0 AMA PRA Category 1 Credits™

If you would like a copy of your CME credit report please contact Gladys Bonas via email at Gladys.Bonas@huntingtonhospital.com

President message CONTINUED

life, whose strength, wisdom and patience helped me to understand the value, power and definition of love. Father to Adrienne, Nigel and Zachary, who are three of the most kind, insightful and grounded human beings to walk this earth. Without question, my most prized accomplishments (for which my wife Hollis deserves the bulk of the credit).

I am an anesthesiologist and have been a member of the Huntington medical staff since 1990. To those who know me best I am said to be stubborn to a fault, but also know that I will listen and always try to be fair. I firmly believe that everyone matters. I believe in honesty, integrity, respect, kindness, trust, tradition, thoughtful innovation, flexibility, accountability and building bridges. I am eternally optimistic. I believe in process but I don't on the other hand have tolerance or patience for those that bully or try to build walls for their own self-interest. I will strive to lead by these ideals and hope you can embrace them as well during my tenure and beyond.

The horizon of the unknown has welcomed every previous president of the Huntington medical staff and all leaders throughout time. Today we face some daunting uncertainties but are also blessed with tremendous opportunity and promise. I look upon the future without fear and choose to embrace these times with optimism to the opportunities ahead and hope to raise the level of care we provide at Huntington Memorial Hospital and continue to grow our respect within the Pasadena community.

Huntington Hospital is one of the finest medical institutions in the world. I think we are blessed with any equally fine medical staff of any hospital on the planet. I feel privileged to be a fellow member of such an exemplary medical staff. As a medical staff many of you have shared with me that you feel marginalized, disrespected and frustrated by the current climate that exists at Huntington. I hope that I can be a conduit to foster better communication, understanding and collaboration with our administration and governing board, such that we can continue to evolve as an institution to better serve the Pasadena community as Henry Huntington envisioned more than 100 years ago. I



will do everything within my power to achieve this goal but I can't do this alone.

My request of you, the medical staff, is to participate. We all have families, outside interests and pressures; but without dedicated thoughtful participation at all levels. The evolution of the Huntington Hospital will be put in the hands of others and continue to slip away from us. I implore all of you to attend your section meetings, committee meetings and community programs. In today's social media-dominated environment, dedicated participation by the medical staff is more vital than ever.

Some of our colleagues have recently been the focus of unfavorable media attention. We should not allow these stories to define us as a medical staff. We all know we are better than this and must rise above these mischaracterizations. I implore all of you to live and breathe that ideal in your practice every day. Despite what we see on the news and the social media outlets, we are fortunate to live in the most peaceful times in human existence. We are blessed to be surrounded by the most highly educated populace in the history of our country. These are but just some of the reasons to be optimistic. Together we can elevate the care delivered at Huntington and also be an example for other institutions to emulate and follow. My door is open to all and I encourage you to seek me out and share your desires, ideas and wisdom to make a better Huntington Hospital for today and tomorrow.

harry.bowles@huntintonhospital.com

From the

Center for Health Evidence

Renaming the library



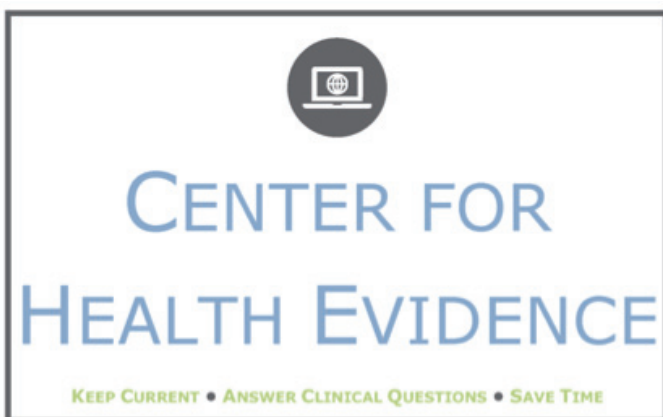
Going into 2019 the Health Sciences library has selected a new department name to reflect the true value we bring to the organization.

For a full explanation, see **Why Rename the Library?** from November's MSN here, https://www.huntingtonhospital.org/documents/MSN_Nov2018.pdf. We decided to let our users have the final say! And they have spoken! The new department name is now *Center for Health Evidence*.

As noted in the November MSN article, librarians' services have adapted to the changes our users undoubtedly are experiencing within dominating digital information environments. From providing instruction to train users on

how to efficiently search databases, maintaining a website to access subscribed resources, to curating the best evidence from biomedical literature to make informed decisions; librarians are your in-house information consultants and point department for learning about emerging technologies.

The library has maintained its community space to remain a quiet place to study, or quickly access information on our many computer terminals, however, we also are here to also be your go-to guides to better navigate within ever-changing digital environments. The Center for Health Evidence looks forward to supporting your information needs in 2019.



*Cheers to a happy
& healthy new year!*

w: <https://huntingtonhospital.libguides.com>

e: library@huntingtonhospital.com

p: (626) 397-5161

From the

Wound & Ostomy Team

Comprehensive wound care service



Huntington Hospital now provides a comprehensive consultative wound care service for all inpatients that is staffed by Certified Wound Care Nurses. The purpose of the service is to prevent pressure injuries from occurring through education and intervention and to be a resource to staff for complex wounds, fistulas and ostomy concerns.

Pressure injuries are a mounting problem in aging, sedentary and obese societies. More than 2.5 million patients each year experience a pressure injury. Medicare estimates that each pressure ulcer adds an incremental \$43,180 in costs to a hospital stay and collectively, pressure injuries cost U.S. healthcare systems between \$9.1 - \$11.6 billion annually.

The Centers for Medicare and Medicaid (CMS) considers hospital-acquired pressure injuries a medical error and therefore does not have to reimburse the hospital for this cost. The California Department of Public Health (CDPH) requires stage 3, 4 or unstageable hospital acquired pressure injuries (HAPI's) to be reported within five calendar days after discovery, and disclosure of adverse event be made to patients or responsible parties.

The Wound & Ostomy Team

Esther Ushijima RN, CWOCN

Kara Young RN, WOCN

Man Tam RN, CWON

CALL TO ACTION - Hospital acquired pressure injuries require disclosure

1. Disclosure of an unstageable, Stage 3 or 4 ulcer is made by the patient's attending physician. In cases where a designation is made, it is preferable that a physician directly involved in the patient's care be designated to make the disclosure. Whether or not an unanticipated outcome results from medical error, the disclosing physician must clearly explain the outcome to the patient, the surrogate decisionmaker, or the patient's representative, as soon as it is known.
2. Document the disclosure in the patient's medical record that the discussion took place and the content of that discussion.
3. Physicians with concerns about disclosure of a hospital acquired pressure injury may discuss their concerns with Risk Management to clarify the appropriate approach.
4. Huntington Hospital has five calendar days to report all stage 3, stage 4, or unstageable hospital acquired pressure injuries once discovered. Please inform your patient's nurse once staging assessment is made and determined that a HAPI is present and fits CDPH reportable criteria. They will then escalate the adverse event to Risk Management through a BeeSafe event report.

From the

Clinical Documentation Specialists

DOCUMENTATION TIPS



A. **ACUITY:** Acute, Chronic, Acute on Chronic

Example: Acute Pulmonary Edema
Acute Kidney Injury on Chronic
Kidney Disease (CKD)
Chronic Subdural Hematoma

B. **LOCATION, LATERALITY**

Example: Sacral Pressure Ulcer
Left Middle Cerebral Artery Embolic CVA

C. **SEVERITY**

Example: Protein Calorie Malnutrition – Mild,
Moderate, or Severe
CKD – Stage I, II, III, IV, V or ESRD

D. **TYPE**

Example: Heart Failure – Systolic (HF_rEF) or Diastolic
(HF_pEF) (Acute/Chronic)
Encephalopathy – Hepatic, Hypertensive,
Hypoxic, Metabolic, Septic, or Toxic
Atrial Fibrillation – Chronic, Paroxysmal,
Permanent, or Persistent
Anemia - Blood Loss (Acute/Chronic),
Anemia of CKD, Neoplastic Anemia,
Iron Deficiency
Substance/Drug/Tobacco – Use, Abuse,
or Dependence

E. **LINK CONDITIONS/CAUSATIVE ORGANISM
IN INFECTION**

Example: UTI due to Chronic Indwelling Catheter
Acute Hypoxic Respiratory Failure due
to Sepsis
Acute Blood Loss Anemia due to Bleeding
Gastric Ulcer
Gram Negative Pneumonia
MRSA Central Line Infection

F. **SEMANTICS**

DURING WORK UP OF DIAGNOSES USE –

Probable, Suspected, Likely, Possible, R/O
Can use on DC summary, but must either rule in
or rule out diagnoses

USE – And, Or, With,

TO TREAT instead of “To Cover” (i.e., IV Zyvox
to treat gram negative pneumonia)

CHRONIC instead of “History of” (i.e., DM₂,
HTN, HLD, CAD, RA, Gout) if monitoring and/
or treating

DON'T USE –

UROSEPSIS (this is obsolete)

VERSUS

DOCUMENT DIAGNOSES, **not** signs/
symptoms, laboratory/radiology findings

G. **DISCHARGE SUMMARY**

Document all diagnoses that were TREATED,
MONITORED, and EVALUATED.

Include all resolved diagnoses to give a complete
picture of patients stay.

CDI Department | Extension 3662

Please do not hesitate to call the CDI Department
for your documentation or query needs.



New patient safety requirements for newborns

The need for improved newborn identification practices in the obstetric unit was identified by the American Academy of Pediatrics. Study of this issue revealed that newborns are at high-risk of misidentification due to their inability to speak and lack of distinguishable features. In addition, misidentification has also resulted in feeding a mother's expressed breastmilk to the wrong newborn, which poses a risk of passing bodily fluids and potential pathogens to the baby. It was determined that for newborn patients the use of a distinct method of identification for newborn patients is needed to prevent misidentification.

At Huntington the distinct newborn naming convention will include using the mother's first and last names and the newborn's gender. Examples include:

- "Smith, Judy - NB GIRL"
- "Smith, Judy - NB GIRL A" and "Smith, Judy - NB GIRL B" for multiples

This naming convention for banding becomes effective January 2, 2019.

Celebrating milestones

The following physicians hit a service milestone in the month of **January**. The medical staff would like to recognize the following physicians for their **service and dedication** to Huntington Hospital.

40 Years (on staff 01/1979)

Vogt, John F., MD

Neonatology

30 Years (on staff 01/1989)

Legault, Margaret E., MD

Pediatrics

25 Years (on staff 01/1994)

Lourie, David J., MD

Surgery

20 Years (on staff 01/1999)

Spambalg, Dorothea E., MD

Endocrinology

15 Years (on staff 01/2004)

Fausett, Hilary J., MD

Pain Management

10 Years (on staff 01/2009)

Fahimi, Ali, MD

Anesthesiology

Ouzounian, Joseph G., MD

Maternal & Fetal Medicine

5 Years (on staff 01/2014)

Lee, Byung, DO

Hematology/Oncology

Sheth, Sachiv, MD

Pathology

Medical staff meetings

Calendar

JANUARY 2019

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
	<u>1</u> New Year's Day	<u>2</u>	<u>3</u> Noon Medicine Committee Research Hall Noon Trauma Srvc WT 5/6	<u>4</u> 7 a.m. Ortho Section WT 5/6
<u>7</u> 5:30 p.m. MEC Board Room	<u>8</u> 8 a.m. QM Pre-Agenda CRC Noon Critical Care/ Pulmonary Sect WT 5/6	<u>9</u> 12:15 p.m. Ob/Gyn Peer WT 5/6	<u>10</u> Noon QM Committee Research Hall	<u>11</u> 7:30 a.m. Neurosurgery Sect. CR 11
<u>14</u>	<u>15</u> 12:15 p.m. Credentials Committee CR Board Room 5:30 p.m. Surgery Committee CR 5/6	<u>16</u> 7:30 a.m. Cardiology Section Peer Cardio Conf. Room 12:15 p.m. Ob/Gyn Committee CR 5&6	<u>17</u> 6:30 a.m. Anest Sect/Peer CR-7 Noon GI Section CR 10 6 p.m. Bioethics CR 5/6	<u>18</u> 7:30 a.m. Spine Committee ET 11
<u>21</u> 8 a.m. Emergency Medicine Section ED Conf. Room	<u>22</u> 7:30 a.m. Interdisciplinary Committee CRC Noon General Surgery Section WT 5/6	<u>23</u>	<u>24</u> Noon Pediatric Committee Research Hall Noon PT&D Committee CR 5/6 Noon IM Peer Rev CR 8 1 p.m. Thorc Section CR 11 5:30 p.m. Bariatric Committee WT	<u>25</u>
<u>28</u> Noon Psychiatry Section CR 10 12:15 p.m. Urology Sec CR 5&6	<u>29</u>	<u>30</u>	<u>31</u> Noon IM Peer Rev CR 8	

Calendar

JANUARY 2019

MONDAY	7	14	21	28	
		Second Monday 12 - 1 p.m. RSH Topic: Atrial Fibrillation and the Watchman			
TUESDAY	1	8	15	22	29
		General MDisc Cancer Conf. 12 - 1 p.m. Conf. Room 11	General MDisc Cancer Conf. 12 - 1 p.m. Conf. Room 11	General MDisc Cancer Conf. 12 - 1 p.m. Conf. Room 11	General MDisc Cancer Conf. 12 - 1 p.m. Conf. Room 11
WEDNESDAY	2	9	16	23	30
		Radiology Teaching Files 12 - 1 p.m. MRI Conf. Room	Genitourinary Cancer Conference 12 - 1 p.m. Conf. Room 11 Radiology Teaching Files 12 - 1 p.m. MRI Conf. Room	Radiology Teaching Files 12 - 1 p.m. MRI Conf. Room	Cardiac Cath Conf. 7:30 - 8:30 a.m. Cardiology Conf. Room Radiology Teaching Files 12 - 1 p.m. MRI Conf. Room
THURSDAY	3	10	17	24	31
	Trauma M&M 8 - 9 a.m. Conf. Room B	Surgery M&M 8 - 9 a.m. Conf. Room B	Trauma Walk Rounds 7 - 8 a.m. Conf. Room B Surgery M&M 8 - 9 a.m. Conf. Room B Thoracic Cancer Conf. 12 - 1 p.m. Conf. Room 11	Surgery M&M 8 - 9 a.m. Conf. Room B	Trauma Walk Rounds 7 - 8 a.m. Conf. Room B Surgery M&M 8 - 9 a.m. Conf. Room B
FRIDAY	4	11	18	25	
	Neurosurgery Grand Rounds 7:30 - 9 a.m. Conf. Room 11 MDisc Breast Cancer Conf. 12 - 1 p.m. Conf. Room 11	Neurosurgery M&M 7:30 - 9 a.m. Conf. Room 11 Medical Resident Grand Rounds 12 - 1 p.m. RSH MDisc Breast Cancer Conf. 12 - 1 p.m. Conf. Room 11	Neurosurgery M&M 7:30 - 9 a.m. Conf. Room 11 Medical Resident Grand Rounds 12 - 1 p.m. RSH MDisc Breast Cancer Conf. 12 - 1 p.m. Conf. Room 11	Neurosurgery Grand Rounds 7:30 - 9 a.m. Conf. Room 11 Medical Resident Grand Rounds 12 - 1 p.m. RSH MDisc Breast Cancer Conf. 12 - 1 p.m. Conf. Room 11	



Medical Staff Administration
 100 W California Boulevard
 P.O. Box 7013
 Pasadena, CA 91109-7013

ADDRESS SERVICE REQUESTED

Medical Staff Leadership

- Harry Bowles, MD | President
- Brandon Lew, DO | President Elect
- Peter Rosenberg, MD | Secretary/Treasurer
- Steven Battaglia, MD | Chair, Credentials Committee
- Daniel Laster, MD | Chair, Quality Management Committee
- Waleed Shindy, MD | Chair, Medicine Department
- George Matsuda, MD | Chair, OB/GYN Department
- Jamie Powers, MD | Chair, Pediatrics Department
- Armen Dikranian, MD | Chair, Surgery Department

Glenn D. Littenberg, MD | Newsletter Editor-in-Chief



U.S. News & World Report ranks Huntington Hospital

#4 in Los Angeles **#9** in California

National rankings in three specialties:

Recognized as Best Regional Hospital/Los Angeles in 13 types of care!

“High Performing” in six adult specialties: Diabetes & Endocrinology, Gastroenterology & GI Surgery, Nephrology, Orthopedics, Pulmonology, Urology

“High Performing” in seven common adult procedures and conditions: Abdominal Aortic Aneurysm Repair, Heart Failure, Colon Cancer Surgery, Chronic Obstructive Pulmonary Disease (COPD), Hip Replacement, Knee Replacement, Lung Cancer Surgery