

FROM GOOD TO GREAT the year in review

2006

 Huntington Hospital

On the cover:

The gates that never close.

No one passing the hospital on California Boulevard fails to notice the impressive wrought iron gates that flank the front entrance. Originally owned in 1714 by Sir Nicholas Carew of Surrey, England, the gates were purchased by Henry Huntington for his San Marino estate in 1914. Many years later, after his property had been divided, the gates were donated to the hospital by Mr. and Mrs. C. Pardee Erdman.

Huntington Hospital's new west tower will open its doors to the community in 2008. Immediately adding symmetry and majesty to the existing structure, the tower's true impact will be felt for decades to come by the families of Pasadena and beyond. We thank the community for generous support toward west tower construction. We are here to stay, here for you.



Dear friends and community supporters,

Year after year, Huntington Hospital energetically pursues its vision: to become the finest community-focused regional medical center in Southern California. We have set the bar high when it comes to quality of care and community benefits. But, as good as our services are today, we know we must not stop striving to improve. To truly live our mission and achieve our vision, we must be more than *good*; we must be *great*.

Yet, what exactly defines greatness at Huntington Hospital? And how is it achieved? In 2006, we reconsidered those questions during a comprehensive strategic planning process. Building on our core strengths, the resulting plan outlines our road to greatness. It draws on our existing tradition of above-and-beyond services, high-quality care, and profound commitment to our community, through the superlative skills of our physicians, nurses and other caregivers.

To help us achieve — and measure — success, we have also created the hospital's Quality and Performance Improvement Committee. This special committee of the board will ensure we are on course in going beyond good to great, and will share quality- and service-related information with the public so that you, too, will know how we're doing.

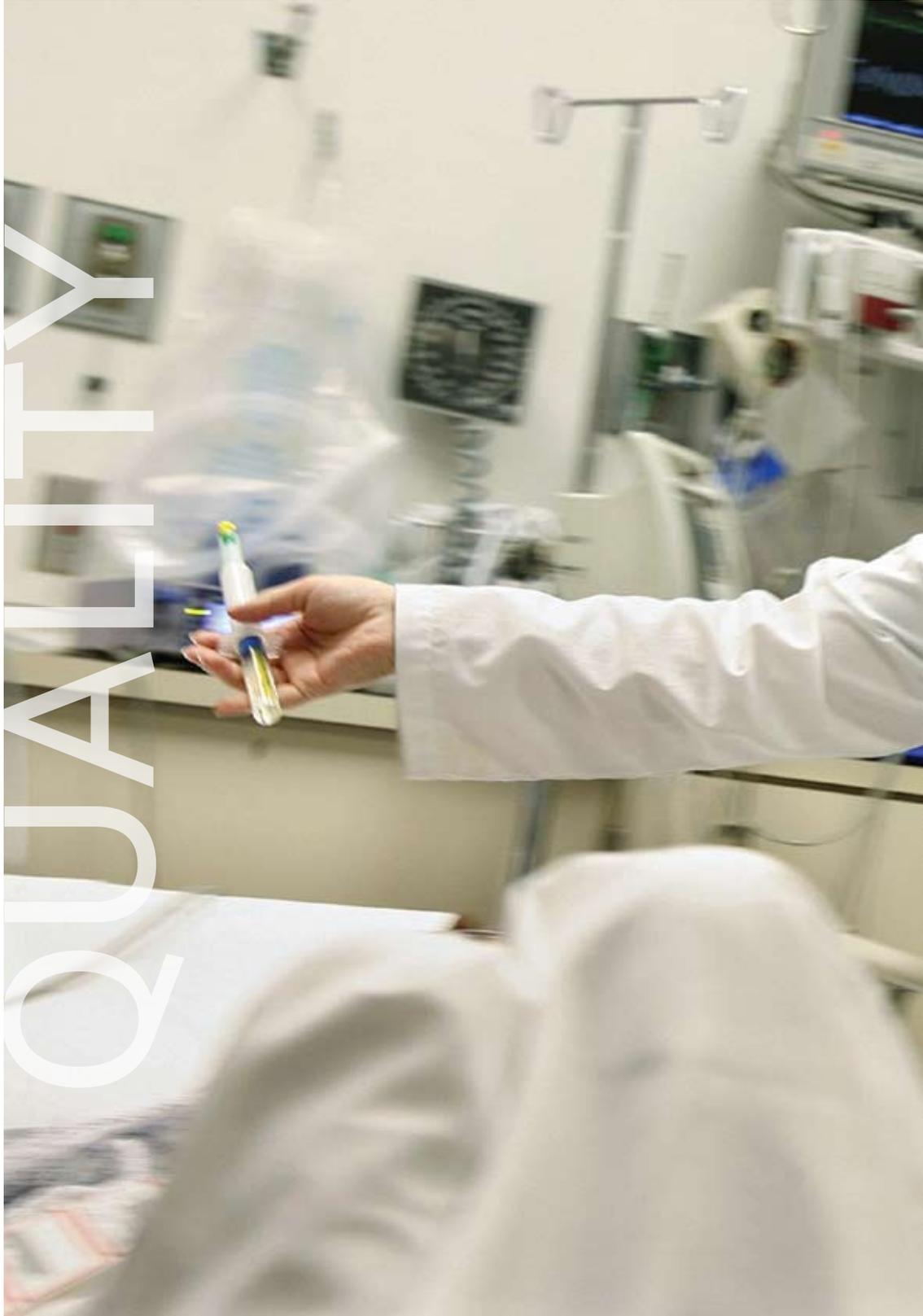
Our work is only possible thanks to the dedication of our talented physicians, hardworking staff and knowledgeable board members — and to the generous support of community friends, who contribute to the hospital through their philanthropy and volunteerism. Thank you for your partnership in making Huntington Hospital the place for great medicine in our region.

Sincerely,



Stephen A. Ralph
President and CEO





Jill Hara, PharmD, Huntington Hospital's emergency department pharmacist, reviews patient medication orders, carefully cross-checking for drug interactions or allergies. She also provides continuing education to staff and leads our Medication Use Committee.



Our commitment to quality reaches new heights

QUALITY PERFORMANCE, TRANSPARENT RESULTS

In 2006, Huntington Hospital renewed its commitment to high-quality care for our community, through creation of a special Quality and Performance Improvement Committee. The new committee — comprised of board members and expert physicians — will identify appropriate indicators by which to measure ongoing quality at the hospital and evaluate performance in achieving these measures. It will also make quality-related information available to the public.

This represents a great step forward on the path from *good* to *great*: Many other hospitals are unwilling to publicize their quality ratings but, says Paula M. Verrette, MD, vice president of quality and performance improvement, “An important goal of this committee is to create regular, user-friendly, quality data reports that are transparent to the community. By doing so,” she adds, “Huntington Hospital is going beyond the provision of the best care. We’ll be making available the important information local residents need to make informed healthcare decisions.”

During its inaugural year, the Quality and Performance Improvement Committee identified four health conditions for special focus: acute myocardial infarction disease, congestive heart failure, community-acquired pneumonia and surgical wound infection. For each, the hospital is measuring several specific indicators of quality, which are reported to the committee for analysis.

“This special board committee has already taken great strides in moving our hospital from good to great,” says board member Jaynie Studenmund. “Its members will continue to work closely with medical staff across all care areas...to promote best practices, measure outcomes and publicly report on our progress.”

AT THE TOP OF OUR GAME... ACHIEVING EXCELLENCE IN EMERGENCY CARE

In 2006, Huntington Hospital became one of the first hospitals in Southern California to introduce a special pharmacist position dedicated to emergency care. In this critical role, Jill Hara, PharmD, reviews patient medication orders, carefully crosschecking for drug interactions

Bradley Laskowski, MPT, assists a patient into the Sabina lifting device — one of two new patient lifts that promote safety for both patients and employees. Part of the Patient Safe Handling Program, the new lifts are examples of Huntington Hospital's continued efforts to enhance safety and reduce patient injuries.





or allergies. She also provides continuing education to staff and leads our Medication Use Committee.

The addition of this position is yet another significant stride toward excellence in emergency care. Hara is already helping to raise the bar, by reducing the time it takes to prescribe and administer essential medications — when every second counts. And modifying the way in which drugs are distributed in the emergency department has also further increased efficiency — and patient safety, as medication errors are reduced. As a result, Huntington Hospital has earned a prestigious Cheers Award from the Institute for Safe Medication Practices. The ISMP praised our “superlative standard of excellence” in the prevention of medication errors and adverse drug events.

LIFTING US FROM SAFE TO SAFER

We are continuously striving to make our safe hospital *even safer* for patients and staff. In 2006, for example, this commitment led to the creation of a new Patient Safe Handling Program. The program provides caregivers with additional safety-related education, along with access to vital resources such as mechanical patient lifts. This new technology promotes increased safety during patient lifting and transfer — as well as making the job much easier!

Repeated lifting and handling of patients places nursing and other staff at particularly high risk for injuries to their backs and shoulders. Two new mechanical patient lifts decrease this risk — while also enhancing patient safety. To assist patients who are totally dependent and cannot move themselves, caregivers can now use the Viking lift — a total body lift that allows staff to reposition or move the patient with ease. For patients who are more independent, but need assistance to stand, providers can call upon the Sabina lift, which adapts to meet individual patient capabilities. “The Patient Safe Handling Program is another step we have taken to promote greater safety for patients and staff,” says Janet Mayeda, director, rehabilitation and occupational health services, “and the program is making a real difference.”

THE HOSPITAL OF CHOICE FOR FINE PHYSICIANS

More than 800 physicians are on staff at Huntington Hospital. These physicians — among the best in their fields — have a choice when it comes to where they



practice. And Huntington Hospital's unique stature as a compassionate community hospital providing world-caliber care is strongly appealing to them. "This is not just our local community hospital; it has tremendous resources, staff and facilities and has always been a leader in utilizing the best technologies and care practices," says interventional cardiologist Alex Durairaj, MD. "I came to work at Huntington Hospital because I wanted to ensure that all local patients could stay right here in the community and receive an exceptional level of care close to home."

Dr. Durairaj is inspired by the hospital's mission to deliver excellent health care. And he has long been familiar with the hospital's work, having grown up in the Pasadena area. A graduate of the University of Southern California Keck School of Medicine, he completed the university's cardiovascular medicine and interventional cardiology training program.

Reflecting the commitment of his medical peers, "I want to keep making Huntington Hospital even better than it already is," says Dr. Durairaj. "I hope to continue to introduce new procedures to expand our capacity to care for heart patients and serve our community even better into in the future."

STRONG PARTNERSHIPS...STRENGTHENING CARE

Patients coping with a cancer diagnosis want access to the best of care and treatment options. And, as a comprehensive community cancer center, Huntington Hospital provides just that for local patients.

Thanks to our unique, ongoing affiliation with oncology specialists from three major National Cancer Institute-designated cancer programs — City of Hope, UCLA Jonsson Comprehensive Cancer Center and the USC/Norris Comprehensive Cancer Center — we provide patients with comprehensive, multidisciplinary diagnosis and treatment, only minutes from home.

Oncology specialists from these renowned cancer centers and Huntington Hospital's own expert physicians come together weekly here to review individual patient cases, share expertise and provide valuable input — helping to ensure the very best of care. "Affiliation with these additional cancer programs also provides our patients with access to 'tomorrow's cancer drugs,' today," through participation in

clinical trials and research, notes Mark V. McNamara, MD, medical oncologist, City of Hope Medical Group.

A SMALL INCISION, A GREAT ADVANCE IN PATIENT CARE

Huntington Hospital is improving outcomes for colorectal cancer patients through a new, minimally invasive procedure. Laparoscopy, also referred to as "keyhole surgery," requires smaller incisions. Thus, post-operative pain and recovery time can be reduced — as is the risk of infection. Patients can also typically resume a normal diet more rapidly than with traditional surgery.

But all these benefits, while important, are overshadowed by the new procedure's potentially significant impact on patient outcomes — which include reduced reoccurrence and improved survival rates.

In conjunction with surgery, Huntington Hospital patients can also opt to receive targeted radiation therapy and the latest cancer drugs — further enhancing their potential for long-term well-being. "This is an exciting time in the treatment of colorectal cancer," says Howard S. Kaufman, MD, general surgeon. "Laparoscopic and sphincter-sparing procedures offer superb outcomes for our patients."

THE TECHNOLOGY OF THE FUTURE, NOW

Huntington Hospital took a giant step in its journey from good to great this year, creating the second-largest robotic surgery program in Los Angeles County. The array of robotic-assisted surgery available here is among the broadest in our region, and the hospital's bariatric program has been designated a case observation site — where physicians from other facilities can come to observe and be trained.

Robotic technology has simplified existing minimally invasive procedures and made new ones possible. It has also turned several previously complex surgeries into routine operations. "When it comes to prostate surgery, precision is everything," says Clayton S. Lau, MD, a Huntington Hospital surgeon who has performed more than 400 robotic-assisted laparoscopic procedures. "The robotic instruments are critical to improving outcomes for our patients," says Dr. Lau, who also serves as a clinical assistant professor of urology and urologic oncology with City of Hope Medical Group. "The more accurately we can reach our target, the better served our patients will be."



Above: **Alex Durairaj, MD**, interventional cardiologist, chose to practice at Huntington Hospital because of “tremendous resources, staff and facilities.... I came to work at Huntington Hospital because I wanted to ensure that all local patients could stay right here in the community and receive an exceptional level of care close to home.” Below: **Howard S. Kaufman, MD**, associate professor of surgery, chief, division of colorectal and pelvic floor surgery, Keck School of Medicine of USC and **Mark V. McNamara, MD**, medical oncologist, City of Hope Medical Group, are just two of the many Huntington Hospital physicians who are also associated with academic medical centers, helping to ensure our patients get the highest level of cancer care available, right here in Pasadena.





Above: **John L. Easthope, MD**, medical director, noninvasive cardiology services, and **Gregory Giesler, MD**, interventional cardiologist, worked tirelessly with emergency department personnel to ensure that Huntington Hospital met all criteria to become a heart attack receiving center. Thanks to their efforts, heart attack patients throughout the community are assured faster treatment and better outcomes than ever before. Below: **Mayer Rashtian, MD**, director of electrophysiology, is a hero to patients experiencing rhythm disorders. He performs non-invasive cardiac ablation, using radiofrequencies to destroy the abnormal tissue that causes the disorder within the heart's electrical system, and thereby returning the patient to normal rhythm — permanently.



Huntington Hospital surgeons are also already utilizing robotic techniques in radical hysterectomy, prostatectomy, bariatric and gastrointestinal surgeries. And they are exploring its potential for use in cardiothoracic procedures.

NEW PROCEDURE HEALS HEARTS, PREVENTS STROKES

Advanced techniques at Huntington Hospital are helping patients with a condition known as Patent Foramen Ovale (PFO) — a hole in the heart. (More accurately, PFO is an incomplete closure of the atrial septum, resulting in a flap or a valve-like opening in the atrial septal wall.) While PFO causes no major health problems for most patients, it can lead to stroke among some. In the past, the only treatment option available to patients was invasive surgery, with a long and potentially uncomfortable recovery period. Now, cardiologists at Huntington Hospital are employing a noninvasive technique — called percutaneous closure — in which a permanent closure device is moved through a catheter to the area of the defect, then expanded to cover the hole. The procedure can prevent stroke and other problems.

This noninvasive procedure can be completed in about 30 minutes. Patients experience dramatically improved comfort and drastically reduced recovery time — often walking the next day and fully functioning within a week.

ELEVATING STANDARDS OF CARDIAC CARE

In 2006, Huntington Hospital was named a heart attack receiving center, recognizing our excellent time-to-treatment rates for heart attack patients entering the hospital through the 911 system.

The hospital participated in a pilot program established by the American Heart Association and funded by the Annenberg Foundation and Los Angeles County, through which more than 1,400 firefighters and paramedics received advanced training and upgraded equipment — allowing better identification and intervention for heart attack patients.

How fast a heart attack patient receives the care he or she needs is directly related to the outcome. The American Heart Association and the American College of Cardiology have developed time-to-treatment guidelines specifying that blood flow to the heart should be reestablished within 90 minutes of a heart attack. Designation as

a heart attack receiving center indicates that Huntington Hospital meets these guidelines. In fact, we often exceed them: Time-to-treatment at Huntington Hospital has been reduced by almost 50 percent.

And Huntington Hospital's cardiac catheterization laboratory and an interventional cardiologist are alerted even before the patient reaches the hospital. A code AMI (acute myocardial infarction) is called, and our newly established AMI Team convenes in the emergency department. Treatment commences immediately upon the patient's arrival. And the team works rapidly to establish renewed blood flow to the heart.

NEW CARDIAC MAPPING TECHNOLOGY

The EnSite System, introduced at Huntington Hospital in 2006, is the most advanced computer-based technology available to locate arrhythmias (rhythm disturbances in the heart) and guide treatment. Through a process known as cardiac mapping, EnSite creates a three-dimensional graphic display of the patient's heart structure and arrhythmias. Its detailed images allow our physicians to precisely position electrophysiology catheters — during a procedure known as nonsurgical cardiac ablation — to pinpoint the abnormal tissue within the heart's electrical system that is creating the rhythm disturbance. Using radiofrequencies, physicians then destroy this abnormal tissue, returning the heart to a normal rhythm — permanently.

“We're very excited to introduce such advanced technology,” says Mayer Rashtian, MD, director of the hospital's electrophysiology department, where cardiac ablation is performed. “With the EnSite System, we can more precisely identify rhythm disturbances and produce better outcomes for our patients. Plus, we can intervene faster and more safely.”

EXPLORING NEW TERRITORY WITHIN THE BRAIN

Huntington Hospital's neurology department is leading the way to a cure for epilepsy patients, thanks to new brain-mapping studies performed here in 2006. The studies utilized one of only a few magnetoencephalography (MEG) machines in the world — located right here on our care campus — to map epileptic zones in the brain. The goal: to improve diagnosis and treatment for patients with frontal lobe epilepsy. (This type of epilepsy, while common, is typically difficult to diagnose and treat.)

Above left: A patient being treated in Huntington Hospital's epilepsy and brain-mapping unit — one of the most sophisticated epilepsy treatment centers in Southern California. *Above right:* Local paramedics and firefighters partner with the hospital's emergency department to save lives throughout our region. *Below:* **Peggy Crabtree**, **Cathy Van Wert** and **Elizabeth Mullikin** have joined Huntington Hospital as executive directors of cardiovascular, cancer and neuroscience service lines, respectively.



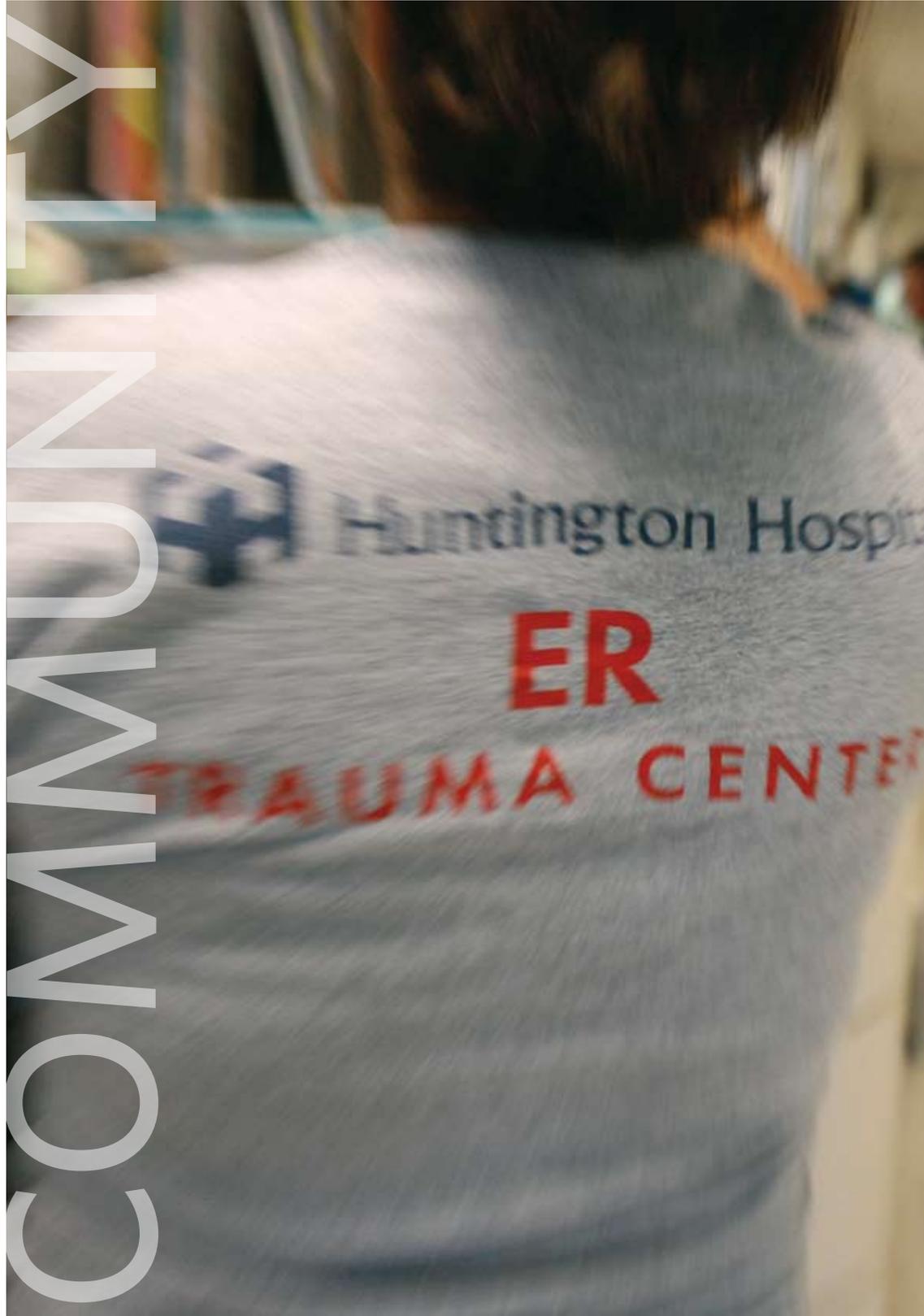


“These studies are advancing our department’s goal of successfully treating 100 percent of epilepsy patients who come to us for care,” says William W. Sutherling, MD, medical director of the hospital’s epilepsy and brain-mapping program. Using the MEG, along with other technologies such as electroencephalography, Huntington Hospital’s experts in neuroscience continue to gain a better understanding of the brain.

Specifically, their work localizes areas of the brain responsible for normal and abnormal activity — and identifies the location of essential functions such as speech and language. Unlike most human activity, these latter functions cannot be adopted by other parts of the brain, should their original locus be damaged. “By determining what parts of the brain are responsible for these essential functions in each individual patient,” says Dr. Sutherling, “we can guide surgery to remove the seizure area, while leaving critical areas intact.”



Huntington Hospital's emergency department provides care through more than 65,000 patient visits per year, though it was built to accommodate fewer than half that number. An expansion is underway that will double the number of patient rooms and decrease patient wait times significantly. As the only remaining trauma center in the San Gabriel Valley, Huntington Hospital is committed to maintaining the highest-quality care, as it enlarges to meet the needs of the community.





Because our community counts!

PROTECTING THE FUTURE OF EMERGENCY CARE

The number of patients turning to Huntington Hospital for emergency and trauma care continues to increase. After all, we are now the only provider of emergency medical care in Pasadena — and we remain the only provider of trauma care in our entire San Gabriel Valley region.

Specifically, notes Building Committee member Armando L. Gonzalez (also a member of our board of directors), “The hospital’s existing emergency department was designed to accommodate approximately 30,000 patient visits annually — and we’re already seeing more than double that number. Expansion of our Emergency & Trauma Center is, therefore, now a major priority,” he emphasizes.

In 2006, Huntington Hospital finalized plans for this expansion and submitted them to the Office of Statewide Health Planning and Development for review. “Once complete, these facilities will allow us to accommodate up to 90,000 patient visits annually,” says Stanley M. Kalter, MD, medical director of Huntington Hospital’s emergency department, “and to do so without in any way reducing quality of care. In fact, the expanded facilities will include many features that will help us *improve* care services.”

Specifically, the plan, developed in 2006, includes creation of 53 private patient rooms, all able to handle care at any level — from urgent to emergency to trauma. An expanded triage area will be created, along with new rapid treatment areas, ensuring that patients reach care more quickly. Patients with brain and other life-threatening injuries will also experience faster diagnosis and treatment, thanks to integration of CT and radiology suites within the emergency department. “Our facilities design also calls for space to be constructed above the emergency department,” says Building Committee member Richard Keating, “housing additional operating suites to treat the growing number of emergency and trauma patients.”

“The hospital has remained here for our community, even when other emergency facilities have been shut down,” says board of directors member and Building Committee Chairman Harvey Lenkin. “I think most of us have walked through Huntington Hospital’s emergency department doors at some point in our lives,” he

Above left: State-of-the-art equipment, like this high-dose brachytherapy unit, ensures Huntington Hospital patients get the most precise radiation therapy available. *Above right:* Pharmacy students **Emily Alberto** and **Calida Li** assist pharmacist **Mohamad Vafadar, PharmD**, at the hospital's 2006 flu shot clinic, held at the Rose Bowl. *Center left:* Heart patients benefit from medically supervised exercise at our cardiac rehabilitation gymnasium. *Center right:* A pediatric asthma patient benefits from our asthma clinic, held twice monthly in the Dispensary. *Below:* Huntington Hospital's president and CEO, **Stephen A. Ralph**, and One Legacy's CEO, **Tom Mone**, give comfort to community members who attended the Family Circle Rose Ceremony, honoring the families and friends of organ donors and recipients.



adds, “so it’s easy to understand why keeping those doors open is so important.”

PHYSICIANS DOING MORE

Huntington Hospital physicians provide extraordinary care here on our care campus — but did you know that many also make a difference in other ways across our community? For Craig R. Johnson, MD, and Preedar J. Oreggio, MD, for example, that involves providing low- or no-cost care to medically indigent patients through the Community Health Alliance of Pasadena (CHAP).

The CHAP clinic, located in Northwest Pasadena, provides culturally sensitive medical and dental services to under- or uninsured local residents. “In our area, there are simply not enough resources for low-income families,” says Dr. Oreggio. “Those we serve at CHAP are hard-working people, but they often fall through the cracks because their employer doesn’t pay for health insurance... and they can’t afford to pay for it themselves.”

Dr. Oreggio and Dr. Johnson exemplify the commitment to care that is a hallmark of Huntington Hospital physicians as a group. While Dr. Oreggio has long been active in serving low-income urban residents of Los Angeles County, Dr. Johnson has also provided care to patients in Latin America and Nepal. “Helping people who are less fortunate is in our hearts,” says Dr. Johnson.

REACHING BEYOND OUR WALLS

Huntington Hospital’s concern for community well-being encourages us to reach beyond our walls. Some of the outreach efforts taking place in 2006 included:

WOMEN’S HEALTH SUMMIT: Huntington Hospital hosted a free Women’s Health Summit at the Ritz-Carlton Huntington Hotel and Spa in Pasadena to provide community members with important information about breast and ovarian cancer and other women’s health issues. The event also inspired hope, as cancer survivor Ann Jillian, three-time Emmy nominee and Golden Globe winner, spoke with humor and candor about her battle with breast cancer.

SENIOR FLU SHOTS: With up to 50 million cases of influenza diagnosed in the United States each year, and an estimated 40,000 deaths as a result, the flu represents a major threat to community health, especially among se-

niors. In response, Huntington Hospital held a free flu shot clinic and health fair at the Rose Bowl in 2006. Clinicians were on hand to provide flu shots at no cost to more than 200 attendees. Nurses also performed free blood-pressure screenings and participants received information about resources of the hospital’s cancer center, blood donor center, Senior Care Network, Della Martin Center for Behavioral Services and community outreach programs.

BREAST HEALTH EVENT: In October 2006 — breast health awareness month — Huntington Hospital held a special breast health event. Four female physicians from the hospital (Ruth Williamson, MD, Christina Yeon, MD, Dawn Hills, MD, and Nayiri Doudikian-Scaff, MD), provided women with information designed to promote breast cancer prevention and early detection. Guests learned about genetic factors that may contribute to breast cancer, as well as the latest treatment and reconstruction techniques.

FAMILY CIRCLE ROSE CEREMONY: In December, Huntington Hospital held a special ceremony to honor and remember the many organ donors who have given the gift of life in our region. Hospital employees, along with families whose lives have been touched by organ donations, dedicated special roses to both donors and recipients. These symbolic roses were placed in the Family Circle Rose Garden at the front of the *Donate Life* float, which appeared in the Tournament of Roses Parade.

STRENGTHENING THE FUTURE OF CARE

Over and above his daily responsibilities as president and CEO of Huntington Hospital in 2006, Stephen A. Ralph impacted the face of health care on a broader scale, through continued service with three prominent hospital associations — the American Hospital Association, the California Hospital Association and the Hospital Association of Southern California. Through Ralph’s participation, Huntington Hospital enjoyed helpful exchange with other healthcare leaders — at the local, regional and national levels.

TACKLING THE CRISIS IN EMERGENCY CARE

In October of 2006, national public radio station KPCC broadcast a panel discussion regarding the crisis in emergency care and what local hospitals are doing to tackle this growing concern. Huntington Hospital President and CEO Stephen A. Ralph, along with other community

healthcare leaders, shared strategies for serving the dramatically growing influx of emergency patients here. In 2006, for example, Huntington Hospital upgraded a number of our internal systems, in order to speed delivery of emergency care. We also retained an emergency department pharmacist (see page 3), whose work is helping to reduce the risk for adverse drug effects during critical situations — enhancing the safety of all patients. And 2006 also saw the completion of plans for a larger Emergency & Trauma Center here on our care campus (see related story, page 13).

LIVING OUR NONPROFIT MISSION

SENIOR CARE NETWORK: Thanks to funding from California HealthCare Foundation, fragile senior inpatients received a follow-up call upon release from the hospital, to assess their circumstances and need for any help transitioning back home. Senior Care Network Resource Center staff were responsible for making the calls — and for referring patients and families to additional help as appropriate.

EXTENDING OUR BORDERS —

Nicaragua: According to some recent estimates, Nicaragua has an infant mortality rate of more than 10 percent, and the overall health of Nicaraguans has been described as “abysmal.” For many years, Huntington Hospital has been helping to turn the tables, by providing used medical equipment to the Nicaraguan Relief Society (NRS). Items donated include radiology machines, infant incubators and EKG machines, for example. An NRS committee oversees the continuous use and maintenance of the equipment. Radiology staff member Ligia Molina, herself from Nicaragua — and a member of the NRS — has helped coordinate these donations for many years. In 2006, members of the NRS, including representatives from the Nicaraguan consulate, presented a plaque to President and CEO Stephen A. Ralph, recognizing the hospital’s contributions.

Tanzania: One out of every 10 Tanzanians is estimated to be infected with AIDS — and there is a dearth of qualified medical care to help them. In 2006, two physicians from the African nation, Solomon Ole Logilunore, MD, and Clement Makule, MD, visited Huntington Hospital, thanks to special sponsorship through the hospital’s Phil Simon Clinic. Both physicians are from the Upone Charitable Medical Centre, an outpatient AIDS clinic

in Tanzania. Huntington Hospital’s Kimberly A. Shriner, MD, regularly leads a team of medical professionals to their clinic, in order to provide health care and medications, as well as HIV and anti-retroviral education. Dr. Logilunore and Dr. Makule were impressed by the length of time a physician can care for a patient through the Phil Simon Clinic — something sadly uncommon in their own region of the world, given the lower life expectancy of patients there.

Uganda: Huntington Hospital speech pathologist Melissa McDugald made a visit to Uganda with her local church in early 2006, during which she provided support and supplies to an orphanage there. She also met and befriended a nurse at the facility, Faith Nabuduwa. Thanks to generous U.S. sponsors, Nabuduwa was then able to accept McDugald’s invitation to visit California — where she spent time at Huntington Hospital to learn more about medical practices here. “The experience was eye-opening and educational for both of us,” says McDugald. “It involved an incredible exchange of information and enabled each of us to broaden our perspectives tremendously.”

PHILANTHROPY: In 2006, Huntington Hospital set ambitious philanthropic goals to ensure great medicine for our region and all its patients. With a growing gap between patient revenues and the actual cost of care — and significant capital needs — such lofty goals were essential. And, as challenging as the situation seemed, our community’s generosity led to success! In fact, thanks to the many thoughtful donors who made an investment in health care here, we actually exceeded our philanthropic goals for the year. Gifts from community members in 2006 helped to cover the costs of providing quality care...retaining superlative healthcare professionals... enhancing health outreach across our community... training future physicians...and ensuring access to care for all local residents.

Only with the continued generosity and tireless involvement of literally thousands of community donors and volunteers can Huntington Hospital continue on the path from *good* to *great*. We are grateful for all those who contributed to our work in 2006.



Above left: **Kera Nakasone**, harp therapist, shares her beautiful music with a pediatric intensive care unit patient.

Above right: **Faith Nabuduwa**, a nurse from Uganda, visited with Huntington Hospital speech pathologist **Melissa McDugald** to get a firsthand view of an American hospital. Pictured with them is **Carolyn Gonzalez, RN**. *Center:* **Stephen A. Ralph, George Noujaim, Sukhvinder Puri, John Kassabian, MD, Leonard V. Petrus, MD, Bernadette Merlino and Ligia Molina** are pictured with

guests from the Nicaraguan Relief Society (NRS), a non-profit agency that collects and distributes used medical equipment to various hospitals throughout Nicaragua. *Below left:* **Dr. Kimberly A. Shriner** and Pasadena Mayor **Bill Bogaard** with guests **Solomon Ole Logilunore, MD, and Clement Makule, MD**, of the Upone Charitable Medical Centre in Tanzania, Africa, during their visit to Huntington Hospital. *Below right:* The Tin Man pays a visit to the cardiac rehabilitation gymnasium in honor of national heart month.

2006 Financial Review Huntington Hospital and Affiliates

Balance sheet

(in \$ millions)

	2006	2005
Property and equipment	244	171
Cash and marketable securities	321	352
Other assets	148	142
Total assets	713	665
Long-term obligations	231	234
Other liabilities	111	86
Net assets	371	345
Total liabilities and equity	713	665

Statement of operations

(in \$ millions)

Patient services and revenues	386	387
Other revenues	12	11
Total revenues	398	398
Salaries and employee benefits	222	202
Other expenses	150	165
Capital costs	17	16
Total expenses	389	383
Income	9	14

Community Benefits

In 2006, Huntington Hospital provided charity care and other community benefits valued at more than \$65 million. Specifically, community benefits include:

- Charity care (healthcare services provided to patients who meet certain criteria and cannot afford to pay).
- Differences between the cost of care and the amount of reimbursement, for patients covered by Medi-Cal.
- Medical services available to the community only through Huntington Hospital, as well as a variety of special programs for vulnerable populations and for the broader community.

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Dear friends,

As you have read in these pages, 2006 was a year of enormous achievement at Huntington Hospital. As we continue our successful commitment to high-quality, compassionate medical care, we are deeply aware, however, that we can still do better.

In this regard, I am reminded of a quote from Vincent van Gogh: “Great things are not done by impulse, but by a series of small things brought together.” And, looking back over the past year’s successes, I realize that we have brought many things together as we continue to become a *great* hospital — getting heart attack patients to treatment even more quickly than before...upgrading the administration of medications in our emergency department...advancing surgical capabilities...reaching out from our own care campus to touch the lives of individuals across our region.... In these and many other ways, 2006 saw Huntington Hospital “bringing things together” on the path to greatness.



I am personally so proud to be associated with this awesome institution, which lives its nonprofit mission to the fullest, providing compassionate care both within its own walls and by reaching out into the broader community. Over my tenure as board chairman, I have been keenly aware of my responsibility as a steward of this vital resource. That involves not only preserving the hospital’s tradition of excellence, but continuing to keep an eye on the future. I firmly believe true greatness involves constantly adapting to new challenges and opportunities, rather than simply patting ourselves on the back over yesterday’s success.

At Huntington Hospital, of course, such an ongoing commitment to great medical care can only be realized by the combined efforts of outstanding physicians, dedicated staff, forward-thinking board members and generous community friends. Today, I urge you to get involved. Your support will help the hospital bring together the many smaller things that lead to great things. It will help ensure the very best of care for you and your loved ones.

Thank you, and best wishes,

Lois S. Matthews

Lois S. Matthews
Chairman, Board of Directors



2007 Huntington Hospital

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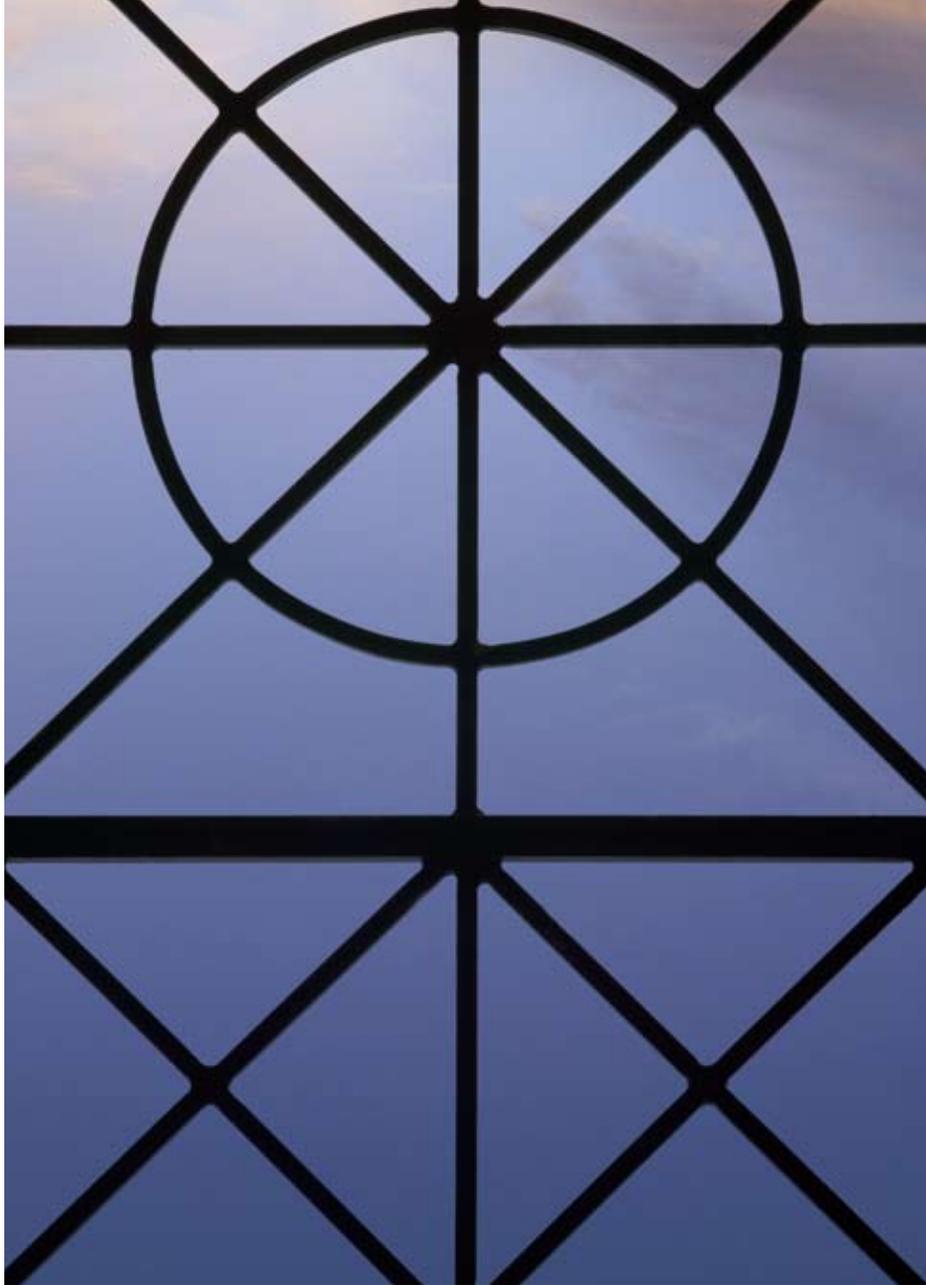
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**2006
YEAR IN REVIEW**

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